

Dollarama Inc.

Condensed Interim Consolidated Financial
Statements

**For the 13-week and 39-week periods ended
November 2, 2025 and October 27, 2024**

(Unaudited, expressed in thousands of
Canadian dollars, unless otherwise noted)

Dollarama Inc.

Interim Consolidated Statements of Financial Position as at (Unaudited, expressed in thousands of Canadian dollars)

	Note	November 2, 2025 \$	February 2, 2025 \$
Assets			
Current assets			
Cash and cash equivalents		205,521	122,685
Accounts receivable		70,834	46,638
Distributions receivable from equity-accounted investments		-	54,620
Prepaid expenses		20,763	13,911
Inventories		1,178,880	921,095
Derivative financial instruments	12	19,370	42,331
		<u>1,495,368</u>	<u>1,201,280</u>
Non-current assets			
Right-of-use assets	6	2,379,873	2,109,445
Property, plant and equipment		1,206,847	1,046,390
Intangible assets		179,473	180,689
Goodwill	5	790,348	727,782
Equity-accounted investments	7	1,237,973	1,131,650
Derivative on equity-accounted investments	7	92,466	85,356
Deferred income taxes		<u>18,648</u>	<u>-</u>
Total assets		<u>7,400,996</u>	<u>6,482,592</u>
Liabilities and shareholders' equity			
Current liabilities			
Accounts payable and accrued liabilities		489,950	354,900
Dividend payable		28,981	25,558
Derivative financial instruments	12	4,035	-
Income taxes payable		65,920	81,372
Short-term borrowings	8	18,332	-
Current portion of long-term debt	8	394,209	273,771
Current portion of lease liabilities	6	<u>372,459</u>	<u>278,705</u>
		1,373,886	1,014,306
Non-current liabilities			
Non-current provisions and other liabilities	5	7,347	-
Non-current portion of long-term debt	8	2,232,052	2,008,908
Non-current portion of lease liabilities	6	2,371,405	2,148,272
Deferred income taxes		<u>118,283</u>	<u>122,848</u>
Total liabilities		<u>6,102,973</u>	<u>5,294,334</u>
Shareholders' equity			
Share capital	9	1,268,891	1,275,702
Treasury shares	9	(29,970)	(20,000)
Contributed surplus	10	51,838	51,718
Deficit		(60,503)	(225,301)
Accumulated other comprehensive income		<u>67,767</u>	<u>106,139</u>
Total shareholders' equity		<u>1,298,023</u>	<u>1,188,258</u>
Total liabilities and shareholders' equity		<u>7,400,996</u>	<u>6,482,592</u>

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Dollarama Inc.

Interim Consolidated Statements of Changes in Shareholders' Equity

For the 39-week periods ended

(Unaudited, expressed in thousands of Canadian dollars, except share amounts)

	Note	Number of common shares	Share capital \$	Treasury shares \$	Contributed surplus \$	Deficit \$	Accumulated other comprehensive income \$	Total \$
Balance – February 2, 2025		277,177,329	1,275,702	(20,000)	51,718	(225,301)	106,139	1,188,258
Net earnings		-	-	-	-	916,978	-	916,978
Other comprehensive loss		-	-	-	-	-	(37,153)	(37,153)
Total comprehensive income		-	-	-	-	916,978	(37,153)	879,825
Transfer of realized cash flow hedge gains to inventory, net of taxes		-	-	-	-	-	(1,219)	(1,219)
Dividends declared		-	-	-	-	(87,638)	-	(87,638)
Repurchase and cancellation of common shares	9	(3,537,958)	(16,114)	-	-	(655,945)	-	(672,059)
Repurchase of treasury shares, net of dividends	9	-	-	(9,970)	-	-	-	(9,970)
Share-based compensation, net of taxes	10	-	-	-	11,989	-	-	11,989
Issuance of common shares	10	145,839	7,349	-	-	-	-	7,349
Reclassification for the exercise of share options	10	-	1,954	-	(1,954)	-	-	-
Performance share units settlement, net of taxes	10	-	-	-	(9,915)	(8,597)	-	(18,512)
Balance – November 2, 2025		273,785,210	1,268,891	(29,970)	51,838	(60,503)	67,767	1,298,023
Balance – January 28, 2024		278,760,573	523,125	-	49,539	(226,547)	34,731	380,848
Net earnings		-	-	-	-	777,591	-	777,591
Other comprehensive income		-	-	-	-	-	17,732	17,732
Total comprehensive income		-	-	-	-	777,591	17,732	795,323
Transfer of realized cash flow hedge gains to inventory, net of taxes		-	-	-	-	-	(7,415)	(7,415)
Dividends declared		-	-	-	-	(77,417)	-	(77,417)
Repurchase and cancellation of common shares	9	(4,746,492)	(18,224)	-	-	(589,943)	-	(608,167)
Share-based compensation, net of taxes	10	-	-	-	13,310	-	-	13,310
Issuance of common shares	10	6,521,227	780,822	-	-	-	-	780,822
Reclassification for the exercise of share options	10	-	4,717	-	(4,717)	-	-	-
Performance share units settlement, net of taxes	10	-	-	-	(9,927)	(7,162)	-	(17,089)
Balance – October 27, 2024		280,535,308	1,290,440	-	48,205	(123,478)	45,048	1,260,215

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Dollarama Inc.

Interim Consolidated Statements of Net Earnings and Comprehensive Income

For the 13-week and 39-week periods ended

(Unaudited, expressed in thousands of Canadian dollars, except share and per share amounts)

	Note	13-week periods ended		39-week periods ended	
		November 2, 2025 \$	October 27, 2024 \$	November 2, 2025 \$	October 27, 2024 \$
Sales		1,909,442	1,562,644	5,154,490	4,531,800
Cost of sales	15	1,053,641	863,928	2,841,889	2,518,613
Gross profit		855,801	698,716	2,312,601	2,013,187
General, administrative and store operating expenses		294,780	223,519	769,460	653,631
Depreciation and amortization	15	122,244	94,788	310,746	279,041
Share of net earnings of equity-accounted investments	7	(42,418)	(27,083)	(121,060)	(71,871)
Operating income		481,195	407,492	1,353,455	1,152,386
Unrealized gain from derivative on equity-accounted investments	7	-	-	(10,348)	-
Net financing costs	15	48,967	41,603	136,096	119,065
Earnings before income taxes		432,228	365,889	1,227,707	1,033,321
Income taxes	11	110,504	90,083	310,729	255,730
Net earnings		321,724	275,806	916,978	777,591
Other comprehensive income					
<i>Items that may be reclassified subsequently to net earnings</i>					
Reclassification of amortization of net gains on derivative financial instruments not subject to basis adjustments		(1,184)	(1,184)	(3,551)	(3,551)
Foreign currency translation adjustments		27,575	5,085	(38,218)	19,096
Share of other comprehensive income (loss) of equity-accounted investments	7	7,881	(1,708)	21,669	(15,796)
Income tax recovery relating to components of other comprehensive income that may be reclassified to net earnings		314	313	941	940
<i>Items that will not be reclassified subsequently to net earnings</i>					
Unrealized gains (losses) on derivative financial instruments subject to basis adjustments		11,644	4,331	(24,473)	23,573
Income tax recovery (expense) relating to components of other comprehensive income that will not be reclassified to net earnings		(3,663)	(1,150)	6,479	(6,530)
Total other comprehensive income (loss), net of income taxes		42,567	5,687	(37,153)	17,732
Total comprehensive income		364,291	281,493	879,825	795,323
Earnings per common share					
Basic net earnings per common share		\$1.17	\$0.98	\$3.32	\$2.78
Diluted net earnings per common share	13	\$1.17	\$0.98	\$3.31	\$2.77
Weighted average number of common shares outstanding (thousands)	13	274,963	281,356	276,336	280,079
Weighted average number of diluted common shares outstanding (thousands)	13	276,032	282,349	277,402	281,075

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Dollarama Inc.

Interim Consolidated Statements of Cash Flows For the 13-week and 39-week periods ended (Unaudited, expressed in thousands of Canadian dollars)

		13-week periods ended		39-week periods ended	
	Note	November 2, 2025	October 27, 2024	November 2, 2025	October 27, 2024
		\$	\$	\$	\$
Operating activities					
Net earnings		321,724	275,806	916,978	777,591
Adjustments to reconcile net earnings to net cash generated from operating activities:					
Depreciation of property, plant and equipment, right-of-use assets and amortization of intangible assets	15	130,842	102,185	332,881	299,339
Share-based compensation	10	3,712	4,141	10,906	11,973
Net financing costs	15	48,967	41,603	136,096	119,065
Deferred income taxes		(11,113)	(5,392)	3,093	(1,142)
Unrealized gain from derivative on equity-accounted investments	7	-	-	(10,348)	-
Share of net earnings of equity-accounted investments	7	(42,418)	(27,083)	(121,060)	(71,871)
Interest received		7,680	4,418	18,370	21,500
Other		718	720	3,525	1,780
		460,112	396,398	1,290,441	1,158,235
Changes in non-cash working capital components	17	(26,473)	(26,045)	(113,963)	(83,614)
Net cash generated from operating activities		433,639	370,353	1,176,478	1,074,621
Investing activities					
Acquisition of a business, net of cash acquired	5	-	-	(181,831)	-
Additions to equity-accounted investments	7	(25,470)	-	(49,960)	(5,402)
Distribution from equity-accounted investments	7	51,934	-	106,554	27,397
Additions to property, plant and equipment		(62,744)	(45,321)	(157,009)	(126,904)
Additions to intangible assets		(5,703)	(5,697)	(18,223)	(24,333)
Initial direct costs on right-of-use assets		(502)	-	(5,907)	-
Proceeds from disposal of property, plant and equipment		380	282	493	636
Net cash used in investing activities		(42,105)	(50,736)	(305,883)	(128,606)
Financing activities					
Proceeds from short-term borrowings	8	18,332	-	18,332	-
Proceeds from long-term debt issued	8	-	-	600,000	-
Repayment of long-term debt	8	(250,000)	-	(250,000)	-
Interest paid on long-term debt, long-term financing arrangements and short-term borrowings	8	(38,252)	(19,782)	(87,178)	(72,677)
Payment of debt issue costs	8	-	-	(3,584)	(480)
Net payment of lease liabilities	6	(79,852)	(79,291)	(277,288)	(234,393)
Issuance of common shares	10	426	5,679	7,349	19,141
Dividends paid		(29,327)	(25,949)	(84,215)	(71,416)
Repurchase and cancellation of common shares	9	(484,600)	(188,690)	(679,601)	(597,394)
Repurchase of treasury shares, net of dividends	9	(9,970)	-	(9,970)	-
Performance share units settlement	10	-	-	(21,604)	(19,667)
Net cash used in financing activities		(873,243)	(308,033)	(787,759)	(976,886)
Change in cash and cash equivalents		(481,709)	11,584	82,836	(30,871)
Cash and cash equivalents – beginning of period		687,230	271,460	122,685	313,915
Cash and cash equivalents – end of period		205,521	283,044	205,521	283,044
Supplemental information:					
Interest paid on lease liabilities	6	(26,202)	(21,916)	(72,497)	(62,532)

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

1 General information

Dollarama Inc. (together with its consolidated subsidiaries, the "Corporation") was formed on October 20, 2004 under the Canada Business Corporations Act. The Corporation's head and registered office is located at 5805 Royalmount Avenue, Town of Mount Royal, Quebec, H4P 0A1. The Corporation is listed on the Toronto Stock Exchange ("TSX") under the symbol "DOL".

As at November 2, 2025, the principal entities forming part of the Dollarama group were as follows:

Name of entities	Country of incorporation	Functional Currency	Equity interest
Dollarama L.P.	Canada	CAD	100.0%
Dollarama International Inc. ("Dollarama International")	Canada	USD	100.0%
Central American Retail Sourcing Inc. ("CARS")	Panama	USD	60.1%
Inversiones Comerciales Mexicanas S.A. ("ICM")	Panama	MEX	80.05%
The Reject Shop Limited ("TRS")	Australia	AUD	100.0%

Dollarama L.P. operates the chain of stores in Canada and performs related logistical and administrative support activities. The entity offers a broad assortment of general merchandise, consumable products and seasonal items at select, fixed price points up to \$5.00 in-store and through third-party online delivery platforms in Canada. As at November 2, 2025, Dollarama L.P. maintains retail operations in every Canadian province as well as in the Yukon and Northwest Territories.

Dollarama International has retail operations in Latin America through its 60.1% equity-accounted investment in CARS and its 80.05% equity-accounted investment in ICM (and together with their respective subsidiaries, the "Dollarcity Group" or "Dollarcity"). CARS is a corporation organized under the laws of Panama and the parent company of entities operating stores located in El Salvador, Guatemala, Colombia and Peru, and ICM, also organized under the laws of Panama, is the parent company of entities operating a store located in Mexico. Dollarcity operates stores offering broad assortment of general merchandise, consumable products and seasonal items at select, fixed price points up to US\$4.00 (or the equivalent in local currency).

Since July 21, 2025, Dollarama International also has retail operations in Australia through its wholly-owned subsidiary, TRS, a corporation organized under the laws of Australia, which operates stores offering a wide range of private-label and national brand products with approximately 90% of sales with price points ranging between A\$0.45 and A\$15.00.

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

2 Basis of preparation

The Corporation prepares its condensed interim consolidated financial statements in accordance with generally accepted accounting principles in Canada ("GAAP") as set out in the CPA Canada Handbook – Accounting under Part I, which incorporates International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards").

These unaudited condensed interim consolidated financial statements have been prepared in accordance with IFRS Accounting Standards applicable to the preparation of interim financial statements, including IAS 34, "Interim Financial Reporting". In accordance with GAAP, these financial statements do not include all of the financial statement disclosures required for annual financial statements and should be read in conjunction with the Corporation's audited annual consolidated financial statements for the year ended February 2, 2025 ("Fiscal 2025"), which have been prepared in accordance with IFRS Accounting Standards. In management's opinion, the unaudited condensed interim consolidated financial statements reflect all the adjustments that are necessary for a fair presentation of the results for the interim period presented.

These unaudited condensed interim consolidated financial statements were approved by the board of directors of the Corporation (the "Board of Directors") for issue on December 11, 2025.

Seasonality of operations

The Corporation's sales generally increase ahead of major holidays, with December representing the highest proportion of sales, but otherwise experience limited seasonal fluctuations. However, the occurrence of certain events that are beyond the Corporation's control, such as unusually adverse weather or an epidemic or pandemic outbreak, and that cause disruption in its operations could materially adversely affect the business and financial results of the Corporation. Consequently, results for the 13-week and 39-week periods ended November 2, 2025 may not be representative of results for subsequent quarters or for the full fiscal year.

3 Summary of material accounting policy information

These unaudited condensed interim consolidated financial statements have been prepared using the accounting policies as outlined in Note 3 to the Fiscal 2025 audited consolidated financial statements. In fiscal 2026, the Corporation updated the estimated useful life for certain property, plant and equipment to reflect the Corporation's utilization period of the underlying assets.

In April 2024, the International Accounting Standards Board ("IASB") issued IFRS 18, "Presentation and Disclosure in Financial Statements" ("IFRS 18") to achieve comparability of the financial performance of similar entities. The standard, which replaces IAS 1, "Presentation of Financial Statements", impacts the presentation of primary financial statements and notes, mainly the income statement where companies will be required to present separate categories of income and expense for operating, investing, and financing activities with prescribed subtotals for each new category. IFRS 18 will require management-defined performance measures to be explained and included in a separate note within the consolidated financial statements. The standard is effective for annual reporting periods beginning on or after January 1, 2027, including interim financial statements, and requires retrospective application. The Corporation is currently assessing the impact of the new standard on its consolidated financial statements, with initial adoption in the condensed interim consolidated financial statements for the 13-week period ended May 2, 2027.

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

3 Summary of material accounting policy information (cont'd)

A number of other new standards and amendments to standards and interpretations were effective during the current period or after. None of these new standards or amendments have or are expected to have a material impact on the condensed interim consolidated financial statements and the annual financial statements of the Corporation.

4 Critical accounting estimates and judgments

The preparation of financial statements requires management to make estimates and assumptions using judgment that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses during the reporting period. Estimates and other judgments are continually evaluated and are based on management's experience and other factors, including expectations about future events that are believed to be reasonable under the circumstances. Actual results may differ from those estimates.

These unaudited condensed interim consolidated financial statements have been prepared using the critical accounting estimates and judgments as outlined in Note 5 to the Fiscal 2025 audited consolidated financial statements.

On July 21, 2025, the Corporation completed the TRS Transaction (as hereinafter defined), which has been accounted for as a business combination in accordance with IFRS 3, "Business Combination" ("IFRS 3"). The acquisition was recognized using the acquisition method and involved significant management judgment and estimation, as further detailed in Note 5.

5 Business Combination

On July 21, 2025, the Corporation, through its wholly-owned subsidiary, Dollarama International, completed the acquisition of all the issued and outstanding ordinary shares of TRS (the "TRS Transaction"), pursuant to an Australian scheme of arrangement in accordance with the scheme implementation agreement signed on March 26, 2025. Headquartered in Melbourne, TRS is Australia's largest discount retailer with a well-located national store network.

The acquisition was accounted for using the acquisition method, with identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under IFRS 3 recognized at their fair value at the acquisition date. The excess of the purchase price over the fair value of the net assets is recorded as goodwill. Since July 21, 2025, being the date of the closing of the TRS Transaction, the results of TRS are included in the Consolidated Statements of Net Earnings and Comprehensive Income and acquisition-related costs are expensed as incurred and included in General, administrative and store operating expenses.

The purchase price allocation is subject to change during the measurement period, which corresponds to the period beginning on the date of the acquisition and ending on the earlier of the date on which the Corporation obtains complete information about the facts and circumstances that existed as of the acquisition date and one year thereafter.

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

5 Business Combination (cont'd)

The total consideration transferred and the preliminary fair value of assets acquired and liabilities assumed, as at July 21, 2025, were as follows:

	July 21, 2025
	\$
Total consideration	
Cash consideration	205,098
Settlement of the deal contingent hedge contract	2,169
Performance rights	1,531
	<u>208,798</u>
Identifiable assets acquired	
Cash and cash equivalents	25,436
Accounts receivable	2,313
Prepaid expenses	2,611
Inventories	127,801
Right-of-use assets	213,752
Property, plant and equipment	78,528
Deferred income taxes	17,594
	<u>468,035</u>
Liabilities assumed	
Accounts payable and accrued liabilities	75,477
Derivative financial instruments	628
Income taxes payable	3,834
Non-current provisions and other liabilities	3,845
Lease liabilities	237,324
	<u>321,108</u>
Goodwill ⁽¹⁾	<u>61,871</u>

(1) The goodwill recognized is not expected to be deductible for income tax purposes.

Total consideration

The Corporation completed the acquisition of all the issued and outstanding ordinary shares of TRS on July 21, 2025, for a total consideration of \$208,798. In accordance with the terms and conditions of the scheme implementation agreement entered into on March 26, 2025, the total consideration represents the agreed-upon purchase price of A\$6.68 per ordinary share, less the amount of the fully franked special dividend of A\$0.77 per ordinary share paid by TRS on July 13, 2025 and includes performance rights for a total amount of A\$1,712 (\$1,531). Concurrently with the closing of the TRS Transaction, the Corporation also settled its deal contingent hedge contract, established to mitigate the currency fluctuation risk associated with the Australian dollar, at a rate of \$0.9040 to A\$1.00, resulting in an accumulated loss of \$2,169 included in the total cash consideration transferred.

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

5 Business Combination (cont'd)

Identifiable assets acquired and liabilities assumed

Inventories

Inventories were recognized at their estimated fair value as at the valuation date, determined using the replacement costs approach. This method involves determining the replacement cost of individual items by considering both direct material and labor costs incurred in purchasing, receiving and handling the inventory, and is adjusted to reflect slow-moving, obsolete or excess inventory. This valuation method is commonly used in the retail industry, where inventory can be readily replaced.

Property, plant and equipment

Property, plant and equipment were recognized at their estimated fair value as at the valuation date, determined using the depreciated replacement costs approach. This valuation method is based on the principle of substitution, assuming a prudent investor would pay no more for the tangible assets than the cost to reproduce or replace the tangible assets with an identical or similar unit of equal utility.

Right-of-use assets and Lease Liabilities

The Right-of-use assets and lease liabilities were measured at the present value of future lease payments of the acquired business using its incremental borrowing rate as at the valuation date.

Goodwill

The goodwill resulting from the business combination is attributable to the workforce of the acquired business and the anticipated synergies with the Corporation following the acquisition.

Impact of the business combination on the Corporation's financial performance

For the 13-week and 39-week periods ended November 2, 2025 (with 39-week period representing results from TRS starting July 22, 2025), TRS reported sales of \$186,103 and \$211,836 and incurred a net loss of \$8,550 and \$8,811, respectively. On a pro forma basis, had the acquisition occurred on February 3, 2025, being at the beginning of the current fiscal year, the Corporation's sales and net earnings would have amounted to approximately \$5,527,586 and \$907,646, respectively, for the 39-week period ended November 2, 2025.

For the 13-week and 39-week periods ended November 2, 2025, the Corporation incurred acquisition-related costs of nil and \$7,755, respectively, in connection with the TRS Transaction, which were recorded in General, administrative and store operating expenses.

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

6 Leases

As at November 2, 2025, the Corporation owned four stores, one distribution centre, one warehouse and leased 2,081 stores, including 1,680 in Canada and 401 stores in Australia, its two corporate offices and nine warehouses.

The following table reconciles the Corporation's right-of-use assets for the 39-week periods ended on the dates indicated below:

	November 2, 2025 \$	October 27, 2024 \$
Balance, beginning of period	2,109,445	1,788,550
Additions	491,566	476,770
Initial direct costs	5,907	-
Terminations and other adjustments	2,134	(3,216)
Depreciation	(235,117)	(195,724)
Foreign currency translation adjustments	5,938	-
Balance, end of period	<u>2,379,873</u>	<u>2,066,380</u>

The following table reconciles the Corporation's lease liabilities for the 39-week periods ended on the dates indicated below:

	November 2, 2025 \$	October 27, 2024 \$
Balance, beginning of period	2,426,977	2,069,229
Additions	513,127	476,770
Interest expense on lease liabilities	72,497	62,532
Disposals and other adjustments	2,126	(4,107)
Net payment of lease liabilities	(277,288)	(234,393)
Foreign currency translation adjustments	6,425	-
Balance, end of period	<u>2,743,864</u>	<u>2,370,031</u>
Current portion	372,459	243,626
Non-current portion	2,371,405	2,126,405

During the 13-week and 39-week periods ended November 2, 2025, the Corporation expensed \$37,669 and \$115,050 (13-week and 39-week periods ended October 27, 2024 – \$31,115 and \$98,552), respectively, of variable lease payments, which are not included in the lease liabilities. The Corporation also expensed \$5,201 and \$9,518 (13-week and 39-week periods ended October 27, 2024 – \$2,000 and \$6,219), respectively, of lease payments relating to short-term leases or leases with underlying low-value asset for which the payments were not included in the lease liabilities.

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

7 Equity-accounted investments

a) Investment in joint arrangements

On June 11, 2024, the Corporation acquired an additional 10.0% equity interest (the "Dollarcity Transaction") in CARS, thereby increasing its equity interest from 50.1% to 60.1%. The transaction also involved the establishment of ICM, in which the Corporation holds a 80.05% indirect equity interest, as the parent company of the entities established for the expansion of the operations of Dollarcity in Mexico.

The consideration for the acquisition was satisfied by the issuance of 6,060,478 common shares of the Corporation, representing a total consideration of US\$553,587 (\$761,681) based on the closing price of Dollarama's common shares on the TSX on June 11, 2024, of which US\$58,700 (\$80,765) was allocated to the Call Option (as hereinafter defined), representing the fair value at the date of the transaction, and US\$494,887 (\$680,916) was allocated to the equity-accounted investment in CARS.

The following table reconciles the carrying amount of the equity-accounted investments for the 39-week periods ended on the dates indicated below:

	CARS	
	November 2, 2025	October 27, 2024
	\$	\$
Balance, beginning of period	1,131,650	319,353
Acquisition cost	-	680,916
Transaction cost	-	5,402
Net investment	5,181	2,865
Share of net earnings ⁽¹⁾	128,120	71,871
Share of other comprehensive income (loss) ⁽¹⁾	21,669	(15,796)
Distributions	(51,934)	-
Foreign currency translation adjustments	(40,075)	17,457
Balance, end of period	1,194,611	1,082,068

⁽¹⁾ The Corporation's share of net earnings and other comprehensive income (loss) of CARS was 50.1% for the period from January 1, 2024 to June 10, 2024 and 60.1% for the period from June 11, 2024 to September 30, 2024.

	ICM	
	November 2, 2025	October 27, 2024
	\$	\$
Balance, beginning of period	-	-
Capital contribution	49,960	-
Share of net loss	(7,060)	-
Foreign currency translation adjustments	462	-
Balance, end of period	43,362	-

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

7 Equity-accounted investments (cont'd)**b) Derivative on equity-accounted investments**

In connection with the Dollarcity Transaction, the Corporation secured an option (the "Call Option") to acquire, at any time on or before December 31, 2027, an additional 9.89% equity interest in CARS and a corresponding 4.945% equity interest in ICM. The Call Option is measured at fair value through profit or loss ("FVTPL") and is classified as a level 3 instrument. The fair value of the option was determined using the Monte Carlo Simulation model.

The following table reconciles the fair value of the Call Option for the 39-week periods ended on the dates indicated below:

	November 2, 2025	October 27, 2024
	\$	\$
Balance, beginning of period	85,356	-
Initial fair value	-	80,765
Unrealized gain	10,348	-
Foreign currency translation adjustments	(3,238)	781
Balance, end of period	92,466	81,546

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

8 Debt

	November 2, 2025	February 2, 2025
	\$	\$
Long-term debt outstanding consists of the following as at:		
Senior unsecured fixed rate notes (the "Fixed Rate Notes") bearing interest at:		
Fixed annual rate of 3.850% payable in equal semi-annual instalments, maturing December 16, 2030 (the "3.850% Fixed Rate Notes")	600,000	-
Fixed annual rate of 5.165% payable in equal semi-annual instalments, maturing April 26, 2030 (the "5.165% Fixed Rate Notes")	450,000	450,000
Fixed annual rate of 2.443% payable in equal semi-annual instalments, maturing July 9, 2029 (the "2.443% Fixed Rate Notes")	375,000	375,000
Fixed annual rate of 5.533% payable in equal semi-annual instalments, maturing September 26, 2028 (the "5.533% Fixed Rate Notes")	500,000	500,000
Fixed annual rate of 1.505% payable in equal semi-annual instalments, maturing September 20, 2027 (the "1.505% Fixed Rate Notes")	300,000	300,000
Fixed annual rate of 1.871% payable in equal semi-annual instalments, maturing July 8, 2026 (the "1.871% Fixed Rate Notes")	375,000	375,000
Fixed annual rate of 5.084% payable in equal semi-annual instalments, maturing October 27, 2025 (the "5.084% Fixed Rate Notes")	-	250,000
Unamortized debt issue costs, including \$1,453 (February 2, 2025 – \$1,219) for the Dollarama Credit Facility (as hereinafter defined)	(8,670)	(7,092)
Accrued interest on the Fixed Rate Notes	17,436	22,330
Long-term financing arrangements	5,271	5,080
Fair value hedge – basis adjustment on interest rate swap	12,224	12,361
	2,626,261	2,282,679
Current portion (includes unamortized debt issue costs, accrued interest on the Fixed Rate Notes, long-term financing arrangements and the Fixed Rate Notes with a maturity date falling within the next 52-week period, when applicable)	(394,209)	(273,771)
	2,232,052	2,008,908

The table below provides the carrying values and fair values of the Fixed Rate Notes as at November 2, 2025 and February 2, 2025. The fair values of the Fixed Rate Notes were determined as a level 2 in the fair value hierarchy.

	November 2, 2025		February 2, 2025	
	Carrying value	Fair value	Carrying value	Fair value
	\$	\$	\$	\$
Fixed Rate Notes				
3.850% Fixed Rate Notes	606,032	611,046	-	-
5.165% Fixed Rate Notes	449,134	482,756	454,771	480,443
2.443% Fixed Rate Notes	376,927	366,330	374,646	359,258
5.533% Fixed Rate Notes	501,044	533,050	507,822	534,915
1.505% Fixed Rate Notes	300,072	293,577	301,029	287,922
1.871% Fixed Rate Notes	377,010	373,328	375,018	368,996
5.084% Fixed Rate Notes	-	-	253,171	253,220
	2,610,219	2,660,087	2,266,457	2,284,754

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

8 Debt (cont'd)

Fixed Rate Notes

On June 16, 2025, the Corporation issued the 3.850% Fixed Rate Notes by way of private placement in Canada in reliance upon exemptions from the prospectus requirements under applicable securities legislation. The 3.850% Fixed Rate Notes were issued at par for aggregate gross proceeds of \$600,000 and bear interest at a fixed rate of 3.850% per annum, payable in semi-annual instalments, on June 16 and December 16 of each year until maturity on December 16, 2030. The 3.850% Fixed Rate Notes were assigned a rating of BBB+ (high), an increase from the previous rating of BBB, with a stable trend, by DBRS Limited.

Credit Facilities

Dollarama Credit Facility

On June 27, 2025, the Corporation and the lenders entered into a Fourth Amended and Restated Credit Agreement (the "FARCA") in order to, among other things, (i) extend the terms of its revolving credit facilities (collectively, the "Dollarama Credit Facility") such that the term of Facility A, in the amount of \$250,000, was extended from June 28, 2029 to June 27, 2030, the term of Facility B, in the amount of \$450,000, was extended from June 28, 2027 to June 27, 2028, the term of Facility C, in the amount of \$50,000, was extended from June 28, 2027 to June 27, 2028, and the term of Facility D, in the amount of \$300,000, was extended from June 27, 2025 to June 26, 2026 and (ii) permit drawings under the Dollarama Credit Facility in Australian dollars with interest thereon calculated on the basis of the prevailing Australian Bank Bill Swap Reference Rate (plus the applicable margin).

Under the FARCA, the Corporation may, under certain circumstances and subject to receipt of additional commitments from existing lenders or other eligible institutions, request increases to committed facilities up to an aggregate amount, together with all then-existing commitments, of \$1,500,000. The FARCA requires the Corporation to respect a minimum interest coverage ratio and a maximum leverage ratio, each tested quarterly on a consolidated basis. The Corporation has the option to borrow in Canadian, Australian or U.S. dollars.

The Credit Facility is guaranteed by Dollarama L.P. and Dollarama GP Inc. (collectively, with the Corporation, the "Credit Parties"). The FARCA contains restrictive covenants that, subject to certain exceptions, limit the ability of the Credit Parties to, among other things, incur, assume, or permit to exist senior ranking indebtedness or liens, engage in mergers, acquisitions, asset sales or sale leaseback transactions, alter the nature of the business and engage in certain transactions with affiliates. The FARCA also limits the ability of the Corporation, in certain circumstances, to make loans, declare dividends and make payments on, or redeem or repurchase equity interests if there exists a default or an event of default thereunder.

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

8 Debt (cont'd)

As at November 2, 2025 and February 2, 2025, no amount was outstanding under the FARCA. As at November 2, 2025, the Corporation had \$1,048,645 available under the Dollarama Credit Facility (February 2, 2025 – \$1,048,627) and there were letters of credit issued for the purchase of inventories which amounted to \$1,355 (February 2, 2025 – \$1,373). As at November 2, 2025, the Corporation was in compliance with all of its financial covenants under the FARCA.

TRS Credit Facilities

Following the TRS Transaction, the Corporation, through TRS, also has access to a A\$10,000 (\$9,166) interchangeable facility that may be allocated to the following sub-facilities: a documentary credit issuance/documents surrendered facility in the amount of A\$500 to be used for import credit, a foreign currency overdraft facility in the amount of A\$1,500 with the option to borrow in U.S dollars, GBP and EURO to assist with the funding of foreign currency working capital requirements, and a loan facility with a limit of A\$10,000 to assist with working capital requirements. A seasonal facility of A\$20,000 (\$18,332) is also available from June to December to assist with seasonal working capital requirements, as well as a letter of credit and guarantee facility for a total A\$550 (\$504) (and together with the seasonal and interchangeable facility, the “TRS Credit Facilities”). The TRS Credit Facilities contains restrictive covenants and requires TRS to respect a minimum tangible net worth and a fixed charge cover ratio, based solely on TRS results and financial position as well as distributions restrictions.

As of November 2, 2025, A\$20,000 (\$18,332) was outstanding under the interchangeable facility and seasonal facility and letters of credit totaling A\$263 (\$241) were outstanding. TRS was in compliance with all of its financial covenants under the TRS Credit Facilities.

US Commercial Paper Program

Under the terms of its US commercial paper program, the Corporation may issue, from time to time, on a private placement basis in reliance upon exemptions from registration and prospectus requirements under applicable securities legislation, unsecured commercial paper notes with maturities not in excess of 397 days from the date of issue (the “USCP Notes”). The aggregate principal amount of USCP Notes outstanding at any one time under the US commercial paper program may not exceed US\$700,000. The Corporation uses derivative financial instruments to convert the net proceeds from the issuance of USCP Notes into Canadian dollars and uses those proceeds for general corporate purposes.

The USCP Notes are direct unsecured obligations of the Corporation and rank equally and *pari passu* with all of its other unsecured and unsubordinated indebtedness. The USCP Notes are unconditionally guaranteed by Dollarama L.P. and Dollarama GP Inc., each a wholly-owned subsidiary of the Corporation. The Corporation’s Credit Facility serves as a liquidity backstop for the repayment of the USCP Notes. As at November 2, 2025, no amount was outstanding under the US commercial paper program (February 2, 2025 – nil).

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

9 Shareholders' equity

Share capital

Normal course issuer bid

On July 3, 2025, the Corporation announced the renewal of its normal course issuer bid (the "2025-2026 NCIB", and collectively with the 2024-2025 NCIB, the "NCIB"). Pursuant to the 2025-2026 NCIB, the Corporation may repurchase up to 13,865,588 common shares (representing 5.0% of the issued and outstanding common shares of the Corporation as at June 30, 2025) during the 12-month period from July 7, 2025 to July 6, 2026. All common shares purchased pursuant to the 2025-2026 NCIB will either be cancelled or placed in trust to hedge the Corporation's exposure in respect of grants made under its performance share unit plan, including to settle the Corporation's obligations under such plan.

Activities under the Corporation's NCIB during the 13-week and 39-week periods ended on the dates indicated below were as follows:

	13-week periods ended		39-week periods ended	
	November 2, 2025	October 27, 2024	November 2, 2025	October 27, 2024
Number of common shares repurchased and cancelled under the NCIB program	2,605,912	1,360,635	3,537,958	4,746,492
Cash consideration paid, allocated to:				
Share capital	\$11,882	\$6,227	\$16,114	\$18,224
Deficit ⁽¹⁾	<u>\$482,380</u>	<u>\$183,352</u>	<u>\$655,945</u>	<u>\$589,943</u>
Total	<u>\$494,262</u>	<u>\$189,579</u>	<u>\$672,059</u>	<u>\$608,167</u>

⁽¹⁾ During the 13-week and 39-week periods ended November 2, 2025, the Corporation incurred \$9,662 and \$12,654 (13-week and 39-week periods ended October 27, 2024 – \$3,387 and \$13,271) related to the tax on share repurchases which is included in Income taxes payable as at November 2, 2025. During the 13-week and 39-week periods ended November 2, 2025, nil and \$20,196 was paid, respectively, related to the tax on share repurchases (13-week and 39-week periods ended October 27, 2024 – \$2,498 and \$2,498).

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

9 Shareholders' equity (cont'd)

During the 39-week periods ended on the dates indicated below, shares repurchased under the Corporation's NCIB programs and held under the employee benefit plan trust to hedge the Corporation's exposure in respect of PSU (as hereinafter defined) grants were as follows:

	November 2, 2025		October 27, 2024	
	Number of common shares	Amount (\$)	Number of common shares	Amount (\$)
Balance – beginning of period	143,699	20,000	-	-
Treasury shares acquired, net of dividends	54,923	9,970	-	-
Treasury shares settled	-	-	-	-
Balance – end of period	198,622	29,970	-	-

The employee benefit plan trust is considered a structured entity and is consolidated in the Corporation's financial statements.

10 Share-based compensation**a) Performance share units ("PSUs")**

During the 13-week and 39-week periods ended November 2, 2025, the Corporation recognized a share-based compensation expense for PSUs of \$2,235 and \$6,495 (13-week and 39-week periods ended October 27, 2024 – \$2,714 and \$7,839), respectively.

The following table reconciles the outstanding PSUs for the 39-week periods ended on the dates indicated below:

	November 2, 2025	October 27, 2024
Outstanding – beginning of period	185,080	222,229
Granted	41,048	54,939
Settled	(67,185)	(87,847)
Forfeited	(236)	(2,745)
Outstanding – end of period	158,707	186,576

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

10 Share-based compensation (cont'd)**b) Share options**

During the 13-week and 39-week periods ended November 2, 2025, the Corporation recognized a share-based compensation expense for share options of \$1,477 and \$4,411 (13-week and 39-week periods ended October 27, 2024 – \$1,427 and \$4,134, respectively).

The following table reconciles the outstanding share options for the 39-week periods ended, together with the exercisable share options, on the dates indicated below:

	November 2, 2025		October 27, 2024	
	Number of share options	Weighted average exercise price (\$)	Number of share options	Weighted average exercise price (\$)
Outstanding – beginning of period	1,776,283	60.92	2,115,097	52.73
Granted	143,872	154.55	166,670	111.69
Exercised	(145,839)	50.39	(460,749)	41.55
Forfeited	(776)	117.60	(22,214)	74.70
Outstanding – end of period	1,773,540	69.35	1,798,804	60.79
Exercisable – end of period	1,208,967	53.54	1,068,805	49.66

c) Deferred share units (“DSUs”)

During the 13-week and 39-week periods ended November 2, 2025, the Corporation recognized a share-based compensation expense for DSUs of \$139 and \$1,329 (13-week and 26-week periods ended October 27, 2024 – \$194 and \$1,329), respectively, which includes the effect of equity derivatives. As at November 2, 2025, the DSU liability amounted to \$35,813 (February 2, 2025 – \$26,934) and the intrinsic value of the liability for vested benefits was \$34,678 (February 2, 2025 – \$25,910).

The following table reconciles the outstanding DSUs for the 39-week periods ended on the dates indicated below:

	November 2, 2025	October 27, 2024
Outstanding – beginning of period	187,246	174,544
Granted	9,196	11,473
Outstanding – end of period	196,442	186,017

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

11 Income taxes

The income tax expense is recognized based on management's best estimate of the weighted average annual income tax rate expected for the full fiscal year. The statutory income tax rate for the 13-week and 39-week periods ended November 2, 2025 was 26.5% (October 27, 2024 – 26.5%). The Corporation's effective income tax rate for the 13-week and 39-week periods ended November 2, 2025 was 25.6% and 25.3%, respectively (13-week period and 39-week periods ended October 27, 2024 – 24.6% and 24.7%, respectively).

In December 2021, the Organization for Economic Cooperation and Development introduced a 15.0% minimum tax rate for multinationals ("Pillar Two") applicable on income arising from jurisdictions where they operate, which has since been enacted in Canada. Following the TRS Transaction, the Corporation is in the scope of Pillar Two and has applied the mandatory temporary exemption to recognize deferred tax assets and liabilities related to income taxes resulting from the Pillar Two legislation and has therefore not recognized any deferred income tax assets and liabilities that would result from such legislation.

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

12 Financial instruments

The Corporation uses derivative financial instruments in the management of its foreign currency and interest rate exposure. The Corporation documents the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategies for undertaking hedge transactions.

A summary of the aggregate contractual nominal value, weighted average contract rate or interest rate, as applicable, statement of financial position location, estimated fair values of derivative financial instruments and nature of the hedging relationship as at November 2, 2025 and February 2, 2025 is as follows:

	Contractual nominal value	Weighted average contract rate	Statement of financial position location	Fair value - Asset (Liability) (Level 2)	Nature of hedging relationship
				\$	
As at November 2, 2025					
Hedging instruments for the forecasted U.S. dollar merchandise purchases					
USD Foreign exchange forward contracts	US\$285,000	1.37 CAD/USD	Current assets	7,146	Cash flow hedge
USD Foreign exchange forward contracts	US\$64,000	1.54 AUD/USD	Current liabilities	(729)	Cash flow hedge
USD Foreign exchange forward contracts	US\$152,000	1.42 CAD/USD	Current liabilities	(3,306)	Cash flow hedge
	<u>US\$501,000</u>			<u>3,111</u>	
Hedging instruments for the fixed to floating interest rate notes					
CAD Interest rate swap contracts	<u>\$325,000</u>	CORRA	Current assets	<u>12,224</u>	Fair value hedge
	<u>\$325,000</u>			<u>12,224</u>	
Total				<u>15,335</u>	
As at February 2, 2025					
Hedging instruments for the forecasted U.S. dollar merchandise purchases					
USD Foreign exchange forward contracts	US\$581,000	1.39 CAD/USD	Current assets	29,970	Cash flow hedge
	<u>US\$581,000</u>			<u>29,970</u>	
Hedging instruments for the fixed to floating interest rate notes					
CAD Interest rate swap contracts	<u>\$250,000</u>	CORRA	Current assets	<u>12,361</u>	Fair value hedge
	<u>\$250,000</u>			<u>12,361</u>	
Total				<u>42,331</u>	

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

12 Financial instruments (cont'd)

For the 13-week and 39-week periods ended November 2, 2025, accumulated fair value loss of \$152 and gain of \$16,442, respectively (13-week and 39-week periods ended October 27, 2024 – accumulated fair value gains of \$4,122 and \$12,375, respectively), on USD foreign exchange forward contracts recorded in the carrying value of inventory were reclassified from inventory to the cost of sales in the condensed interim consolidated statement of net earnings and comprehensive income.

13 Earnings per common share

Diluted net earnings per common share for the 13-week and 39-week periods ended on the dates indicated below were calculated by adjusting the weighted average number of common shares outstanding to assume conversion of all dilutive potential common shares as follows:

	13-week periods ended		39-week periods ended	
	November 2, 2025	October 27, 2024	November 2, 2025	October 27, 2024
Net earnings attributable to shareholders of the Corporation and used to determine basic and diluted net earnings per common share	\$321,724	\$275,806	\$916,978	\$777,591
Weighted average number of common shares outstanding during (thousands)	274,963	281,356	276,336	280,079
Dilutive effect of share options (thousands)	1,069	993	1,066	996
Diluted weighted average number of common shares outstanding (thousands)	276,032	282,349	277,402	281,075
Diluted net earnings per common share	\$1.17	\$0.98	\$3.31	\$2.77

As at November 2, 2025, 143,590 share options (October 27, 2024 – 162,282) have an anti-dilutive effect since the average market price of the underlying shares was lower than the sum of the exercise price and the unearned share-based compensation of those share options under the treasury stock method.

14 Related party transactions

a) Entities related to the Corporation's Chief Executive Officer

As at November 2, 2025, the Corporation leased 19 stores, five warehouses and its head office from entities related to the Corporation's Chief Executive Officer pursuant to long-term lease agreements. Rental payments associated with these related-party leases are measured at cost, which equals fair value, being the amount of consideration established at market terms.

As at November 2, 2025, the outstanding balance of lease liabilities owed to entities related to the Corporation's Chief Executive Officer totalled \$260,178 (February 2, 2025 – \$271,824). During the 13-week and 39-week periods ended November 2, 2025, the Corporation expensed \$1,569 and \$4,860 (13-week and 39-week periods ended October 27, 2024 – \$1,486 and \$4,532), respectively, of lease payments charged from entities related to the Corporation's Chief Executive Officer.

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

14 Related party transactions (cont'd)

b) Dollarcity

In connection with the Dollarcity Transaction, Dollarama International and Dollarcity's founding stockholders entered into an amended and restated stockholders agreement (the "Stockholders Agreement"), to reflect, among other things, the increased ownership interest of Dollarama International in ICM, the governance terms that apply to ICM and the operation of the Mexico business and the Call Option in favour of the Corporation.

Under the terms of the Stockholders Agreement, Dollarcity's founding stockholders have a put right pursuant to which they can require, in certain circumstances, that Dollarama International purchase shares of CARS held by them and their corresponding proportionate interest in ICM at fair market value. This right may be exercised in the ordinary course by Dollarcity's founding stockholders during specified periods, subject to certain transaction size thresholds, required ownership thresholds and freeze and notice periods, among other conditions and restrictions. The put right may also be exercised upon the occurrence of certain extraordinary events, including a change in control of the Corporation and a sale of Dollarcity. Any exercise of the put right by the Dollarcity founding stockholders must include their corresponding proportionate interests in ICM. The Stockholders Agreement, as amended in connection with the Dollarcity Transaction also includes drag-along and tag-along rights in respect of CARS and ICM. The put right can, prior to February 4, 2027, be exercised for up to 14.9% of all shares of CARS outstanding.

As at November 2, 2025, Dollarama International, a wholly-owned subsidiary of the Corporation, held a 60.1% equity interest in CARS and a 80.05% equity interest in ICM.

The business relationship of Dollarama International and Dollarcity is primarily governed by sourcing, services and other agreements entered into between the parties. The sourcing and services agreements have an initial term of five years, subject to automatic renewal for successive one-year periods, unless terminated by either party at least 60 days before the close of the then-current term.

Under the sourcing agreements, Dollarcity purchases from the Corporation goods to be sold to customers in the normal course of business. The sales to Dollarcity that were shipped directly from the Corporation's warehouses, as well as the net consideration received for sales in which the Corporation acts as an intermediary, are included in the Corporation's consolidated sales.

Under the services agreements and other agreements in place, Dollarcity and the Corporation provide services to each other, including, but not limited to, administrative and corporate services, as well as diverse information technology related matters. Dollarcity also purchases various items from the Corporation such as racking, hardware and software licenses. During the 39-week period ended November 2, 2025, the Corporation entered into a licensing agreement with respect to the expansion of the business in Mexico for a total amount of US\$33,000 (\$45,000).

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

14 Related party transactions (cont'd)

The carrying values of assets and liabilities resulting from transactions entered into with Dollarcity in connection with the aforementioned agreements on the dates indicated below are as follows:

	November 2, 2025	February 2, 2025
	\$	\$
Included in the Consolidated Statement of Financial Position		
Accounts receivable	57,617	39,251
Distributions receivable from equity-accounted investments	-	54,620
Accounts payable and accrued liabilities	16,888	8,316

Transactions entered into with Dollarcity in connection with the aforementioned agreements during the 13-week and 39-week periods ended on the dates indicated below are as follows:

	13-week periods ended		39-week periods ended	
	November 2, 2025	October 27, 2024	November 2, 2025	October 27, 2024
	\$	\$	\$	\$
Included in the Consolidated Statement of Net Earnings and Comprehensive Income				
Sales ⁽¹⁾	5,999	3,652	18,977	11,929

- ⁽¹⁾ Includes the net consideration received for sales in which the Corporation acts as an intermediary, as well as gross proceeds generated from sales shipped directly from the Corporation's warehouses.

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

15 Expenses by nature included in the condensed interim consolidated statement of net earnings and comprehensive income

	13-week periods ended		39-week periods ended	
	November 2, 2025	October 27, 2024	November 2, 2025	October 27, 2024
	\$	\$	\$	\$
Cost of sales				
Cost of goods sold, labour, transport and other costs	986,303	809,220	2,659,248	2,359,065
Occupancy costs	58,740	47,311	160,506	139,250
Depreciation of property, plant and equipment and right-of-use assets relating to the warehouses and distribution centre	8,598	7,397	22,135	20,298
Total cost of sales	1,053,641	863,928	2,841,889	2,518,613
Depreciation and amortization				
Depreciation of property, plant and equipment and right-of-use assets	115,522	88,223	291,116	260,183
Amortization of intangible assets	6,722	6,565	19,630	18,858
Total depreciation and amortization	122,244	94,788	310,746	279,041
Employee benefits	252,326	192,530	628,334	557,223
Net financing cost				
Interest expense on long-term debt and long-term financing arrangements	25,875	21,511	69,922	64,915
Interest expense on lease liabilities	26,202	21,916	72,497	62,532
Interest expense on short-term borrowing	3,656	1,733	7,650	9,036
Banking fees and other interest expense	1,223	1,513	3,923	3,793
Interest revenue	(7,989)	(5,070)	(17,896)	(21,211)
Total net financing cost	48,967	41,603	136,096	119,065

Dollarama Inc.

Notes to Condensed Interim Consolidated Financial Statements

November 2, 2025

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

16 Segment information

An operating segment is a component of the Corporation that engages in business activities from which it may earn revenues and incur expenses, for which discrete financial information is available and whose operating results are regularly reviewed by the Chief Operating Decision Maker (the "CODM") to make decisions about resources to be allocated to the segment and assess its performance. The Corporation has determined that the Chief Executive Officer is the CODM.

Following the completion of the TRS Transaction, the Corporation reviewed its segment information and determined that it has two reportable segments: Canada and Australia, consistent with the internal reporting provided to the CODM. No operating segments have been aggregated to form the reportable segments.

The Canadian segment includes the retail operations of the store network in Canada, offering a broad assortment of general merchandise, consumable products and seasonal items at fixed price points up to \$5.00. It also includes retail operations in Latin America through the equity-accounted investments in CARS and ICM.

The Australian segment includes the retail operations of the store network of TRS in Australia, offering a wide range of private-label and national brand products with approximately 90% of sales with price points ranging between A\$0.45 and A\$15.00.

The following table summarizes selected measures of assets and liabilities by reportable segment on the dates indicated below:

	November 2, 2025		
	Canada	Australia	Total
	\$	\$	\$
Non-current assets ⁽¹⁾	5,434,970	359,544	5,794,514
Total assets	6,935,712	465,284	7,400,996
Total liabilities	5,758,770	344,203	6,102,973

⁽¹⁾ Excludes financial instruments and deferred tax assets

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

16 Segment information (cont'd)

The following table summarizes selected financial performance measures by reportable segment for the 13-week and 39-week periods ended November 2, 2025:

	13-week period			39-week period		
	Canada \$	Australia \$	Total \$	Canada \$	Australia ⁽¹⁾ \$	Total \$
Sales	1,723,339	186,103	1,909,442	4,942,654	211,836	5,154,490
Cost of sales ⁽²⁾	934,395	119,246	1,053,641	2,706,458	135,431	2,841,889
Gross profit	788,944	66,857	855,801	2,236,196	76,405	2,312,601
General, administrative and store operating expenses	244,027	50,753	294,780	712,205	57,255	769,460
Depreciation and amortization	96,727	25,517	122,244	282,146	28,600	310,746
Share of net earnings of equity-accounted investments	(42,418)	-	(42,418)	(121,060)	-	(121,060)
Operating income (loss)	490,608	(9,413)	481,195	1,362,905	(9,450)	1,353,455
Unrealized gain from derivative on equity-accounted investments	-	-	-	(10,348)	-	(10,348)
Net financing costs	46,151	2,816	48,967	132,942	3,154	136,096
Income taxes	114,183	(3,679)	110,504	314,522	(3,793)	310,729
Net earnings (loss)	330,274	(8,550)	321,724	925,789	(8,811)	916,978

⁽¹⁾ Representing results from July 22 to November 2, 2025, following the completion of the TRS Transaction.

⁽²⁾ For the 13-week period ended November 2, 2025, Cost of sales included depreciation and amortization for the Canadian and Australian segments of \$6,675 and \$1,923, respectively. For the 39-week period ended November 2, 2025, Cost of sales included depreciation and amortization for the Canadian and Australian segments of \$19,984 and \$2,151, respectively.

Dollarama Inc.**Notes to Condensed Interim Consolidated Financial Statements****November 2, 2025**

(Unaudited, expressed in thousands of Canadian dollars, unless otherwise noted)

17 Details of statement of cash flows

The changes in non-cash working capital components for the 13-week and 39-week periods ended on the dates indicated below are as follows:

	13-week periods ended		39-week periods ended	
	November 2, 2025	October 27, 2024	November 2, 2025	October 27, 2024
	\$	\$	\$	\$
Accounts receivable	(5,463)	(6,985)	(4,824)	(10,601)
Prepaid expenses	12,537	4,180	(4,241)	(581)
Prepaid income taxes	-	1,811	-	-
Inventories	(82,846)	(63,588)	(129,984)	(31,083)
Accounts payable and accrued liabilities	15,410	33,687	40,538	14,876
Income taxes payable	33,889	4,850	(15,452)	(56,225)
	(26,473)	(26,045)	(113,963)	(83,614)
Net cash paid for income taxes	96,616	92,146	334,886	326,368

Cash paid and received for income taxes are cash flows used in operating activities.

18 Event after the reporting period**Quarterly cash dividend**

On December 11, 2025, the Corporation announced that its Board of Directors approved a quarterly cash dividend for holders of common shares of \$0.1058 per common share. This dividend is payable on February 6, 2026 to shareholders of record at the close of business on January 9, 2026. The dividend is designated as an “eligible dividend” for Canadian tax purposes.